

School Improvement Plan 2016-2017

Rosman Middle School
Greg Carter, Principal
Susan Hoxit, School Improvement Chair

Transylvania County Schools Strategic Plan

Mission, Vision, Motto, Goals, and Values

Adopted October 20, 2014 by a unanimous vote of the Transylvania County Board of Education

Mission Statement: The mission of Transylvania County Schools is to prepare students to become caring and productive citizens in an ever-changing society through the shared responsibility of students, parents, educators, and the community.

Vision Statement: Transylvania County Schools provides a bright and promising future for its students; both recruits and retains a professional, caring, and talented workforce; engages with parents, families and the community at large; drives economic development and opportunity for our citizens; and exists as the central point of pride in our community.

Motto: Teaching Everyone Takes Everyone

Goals:

- 1. Every Transylvania County Schools student has a personalized education graduating from high school prepared for work, higher education, and citizenship.
- 2. Every Transylvania County Schools student, every day has excellent educators.
- 3. Every Transylvania County Schools student is healthy, safe, and responsible.

Values:

- All children can learn; however, they learn differently, and we must value and understand those differences.
- High expectations will result in high achievement.
- Through the shared responsibility of students, teachers, parents, and community, we can reach our goals.
- Children are our most important resource.
- All children deserve a safe, comfortable, attractive, and inviting atmosphere that fosters learning.
- All educators, students, and parents deserve respect.
- Minds and hearts are the focus of education.

Rosman Middle School

Vision

Student Success Will Always Be The Driving Force at Rosman Middle School.

Mission

Rosman Middle School Expects:

C-ooperation among all, A-cademic growth, R-espect for ourselves and others, E-xcellence in everything we do, S-uccess for all students.

Creed

We don't have to; be the same, think the same, dress the same, or believe the same. But we do have to; respect differences, protect ourselves, and protect others from unfair treatment.

School Improvement Team Membership

Team 1:

*Sondra Green, 8-MT, Leadership Team Shanea Powell, Social Worker Brandy Glendening, 6,7,8-MT Susan Hoxit, 7-ELA, Chair SIT Dusty Morgan, 6-SC Devin Wilson, CTE.

Hettie Lance, parent

Team 2:

Mary Ramey, Student Advocate *Sarah Reid, 6-SS, Leadership Team

Renee Compton, EC.

Linda Carrillo, Spanish.

Melanie Cash, parent

Desiree Abram, SRO

Leesa Anderson, PE

Elise Keever, Office

Team 3:

Auburn Smith, PE *Denise Reese, Guidance

Amanda Chapman, 7-MT Chelsey Montgomery, Exp/Band..
Ashton Hughes, 8-ELA Amanda Lewis, 7-SC, Leadership Team,

Tracy Reynolds, parent Kevin Merrill, ISS

Team 4:

Elizabeth Ballard, Exp.

Josh Galloway, PE

Sam Head, 7-SS

*Alissa Cook, 6-MT

Bob Shoemaker, 8-SS

Missy West, 6-ELA

Trish Holliday, Adm. Asst.

*Alissa Cook, 6-MT

Team 5:

Derrick Huggins, PE Grayson Barton, Exp/Chorus, Leadership Team

Kristy Ontko, 8-SC *Laura Smith, CTE
Sarah Chappell, parent Christine Glance, EC

School Data and Summary Analysis

Strengths

Access to technology with 1:1 initiative; Proficient use of technology applications with students, ie Google Drive, Google Classroom, ixl for Math, SpeakIt; Ongoing use of Mastery Connect to assess student progress; Provide timely and relative interventions based on individual student needs on a consistent basis; Based on 2016 EVAAS data, our school's students have made progress similar to the growth standard in both Reading and Math and our proficiency in Math increased by 10%.

Gaps or Opportunities for Improvement

One area to improve would be our proficiency on our Math EOG scores. In the 2015-16 school year our Math EOG proficiency was 58%. The other test proficiencies are as follows: Reading-69%, Science-87.1%, Math I-94.4%.

Another area that needs improving is consistent growth on the Reading EOG. Over the past three years our Reading Growth has been -1.4 in 2014, -1.9 in 2015, and -.1 in 2016. Our overall 3 year growth in reading has been -1.1 and is in the red in EVAAS evaluation. We determined that Reading is the great need because our Math growth was -.9 in 2014, -1.3 in 2015, and .1 in 2016 with a -.7, 3 year average growth.

Procedure to Gather Needed Data to Make Improvements

EVAAS scores were evaluated for the last 3 years to determine areas that needed growth or were not meeting proficiency.

Improvement Priorities for the School

Ongoing implementation of instructional technology to improve student learning. Implementation of character building, academic motivational groups emphasizing R= responsibility, O=on time productivity, A=attitude and R=relationships (ROAR). Structure master schedule to provide a block of time(ROAR groups) to increase scaffolded support for all levels of learning to improve student proficiency and growth. Utilization of appropriate enrichment and remediation activities during ROAR Time to improve literacy and Math proficiency as demonstrated on the EOGs. Through teacher collaboration, ongoing implementation of formative assessment resources and shared planning time, ROAR Time can have greater impact on student achievement. Vertical Alignment with 6-12 teachers, as well as ongoing professional development, will strengthen our ability to enhance student growth.

A Continuous Improvement Strategic Plan

School Name:	Year:	Principal:	SIT Chair:
Rosman Middle School	2016	Greg Carter	Susan Hoxit

P PLAN: Identify the gap and the approach

Overall SMART Goal (Two year projection):

Goal 1- Rosman Middle School will achieve 80% composite proficiency on state EOG/EOCs tests.

Data Analysis. Answer the question below using any data and/or information you have about your performance. (Team 1)

In order to meet your Overall Goal, what is the most important area that needs improving and why? (If you have data that helped you answer this question, please attach it.)

The largest area of need to improve our proficiency on our state tests would be in our Math EOG scores. In the 2015-16 school year our Math EOG proficiency was 58%. The other test proficiencies are as follows: Reading-69%, Science-87.1%, Math I-94.4%.

School Performance Grades

School	School	Composite	Reading	Math	Science	Math I
Year	Name	Grade	Grade	Grade	GLP	GLP
2015-16	Rosman Middle	C - 68	C - 69	C - 58	87.1	94.4

Data Analysis. Answer the data analysis questions. (Team 1)

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1. What is contributing to your success in this area and how do you know?

In the 2014-15 school year our Math EOG proficiency was a 48% and it grew to a 58% in the 2015-16 year. This success could be attributed to more intensive interventions with targeted groups of students based on student success and growth data.

2. What opportunities for improvement do you notice?

- We could improve our analysis and application of our school test data.
- We could focus on finding and implementing more effective research based interventions.
- We can continue to improve our student intervention groups to target specific skills/standards.

3. What seems to be the root cause of the problem and how do you know?

The transition from the North Carolina Standard Course of Study to Common Core Math standards has impacted student exposure to Common Core standards. This implementation has impacted student learning as well as teacher strategies to effectively teach new curriculum.

Target SMART Goal (One year projection): (Team 3)

The SMART Goal for 2016-17 will be to attain a 65% proficiency on the Math EOG test.

What will you do during cycle 1 to address the root cause identified in #3(Identify key approach or strategy you will implement during cycle 1 to move toward achieving your target goal.)? (Team 3)

We will use the available data to plan and structure intervention groups based on specific student needs. Teachers will use effective research based interventions to target Common Core standards in the regular classroom and intervention groups.

D	DO: Develop and Implement Deployment Plan (Team 2)						
Step #	Cycle 1 List the specific steps your team will complete during the first cycle.	Person(s) responsible for completion of the step.	Measure/Indicator (How will you know if the step is completed correctly?)	Start Date	End Date		
1	Creating ROAR intervention groups based on data.	Administrators and Teachers	Student Portfolio and Progress Monitoring Data	Fall 2016	End of School Year 2017		
2	The use of High School tutors to help meet student needs.	Teachers	Guidance Counselor and High School Teacher	Fall 2016	End of School Year 2017		

A Continuous Improvement Strategic Plan

		1	T		T 1
			communication to arrange		
			tutors		
3	Create and implement a	Leadership	EOG test scores, Percentage	Fall	End of School
	positive incentive reward	Team	of students who meet their	2016	Year 2017
	for reaching EOG goals.		goal		
4	Create attendance	Leadership	Use Attendance Reports to	Fall	End of School
	incentives, mentor program	Team	analyze, Student Advocate	2016	Year 2017
	,		to help target specific		
			students		
5	Vertical Alignment (6, 12)	Administrators	Benchmarks, Summative	Fall	End of School
	Vertical Alignment (6-12) to build Common Core	and Teachers	Reflection on	2016	Year 2017
			Implementation and		
	standard implementation		Effectiveness		
6	Varied time for targeted	Teachers	EOG test scores, Percentage	Fall	End of School
	remediation (smart lunch,		of students who meet their	2016	Year 2017
	after school)		goal		
7	Use PLC discussions to	Administrators	Summative Reflection on		
	impact classroom teaching.	and Teachers	Implementation and		
			Effectiveness		
8	Continue to align	Teachers	Compare EOG scores to		
	classroom grades with		overall class performance		
	EOG proficiency -				
	Standards Based Grading				

Implementation Plan Quality Check: (Team 4)

What resources/budget needs do you have for the first cycle?

- Funding for Student EOG and Attendance Incentives
- Resources for Research Based Interventions
- Funding for consumables for ROAR groups
- Funding for Professional Development
- Instructional supply funds will be used to support this endeavor
- Grade level account funds will be used to support/supplement needs

If you identified budget needs, what budget code will you use to meet the budget needs for this cycle?

If funding is not available, identify the steps from the implementation plan that will address the funding gap.

- PTO involvement to supplement funding resources
- Toxaway Charities funds will be also used as a supplement source of funding

What professional development, if any, will be offered in cycle 1 to support the staff in implementing the approach? (Team 4)

A Continuous Improvement Strategic Plan

 Professional development on Research- Based Interventions, implementing solid teaching on Common Core Standards

Determine the measures/data that will be used to determine the effectiveness of the first cycle approach by answering the following questions: (Team 5)

A. List the information or measures the team will use to determine if the approach was implemented/completed? (Completion Data)

EOG test data
ROAR class Rosters
Progress Monitoring
Student Portfolio
Attendance Data
Student created EOG goals

B. List the information or measures the team will use to determine if the approach wasn't implemented correctly? (Fidelity of implementation data.)

EOG test data
ROAR class Rosters
Progress Monitoring
Student Portfolio
Attendance Data
Student created EOG goals

C. List the information or measures the team will use to determine what worked and what didn't work? (Impact data)

EOG test data
ROAR class Rosters
Progress Monitoring
Student Portfolio
Attendance Data
Student created EOG goals

S	Study – Analysis of data after implementing an approach							
	At the end of cycle 1, answer the following questions based on the data collected from the							
1.	identified measures in boxes A, B, and C above: 1. What worked and 2. What didn't work and 3. Do you need any additional							
	do you know?	how do you know?	3. Do you need any additional assistance as you look at your results					
1101	do you know.	now do you know.	and start planning for Cycle 2? Yes					
			No					
		•	1 and check which option best describes					
	•	an for cycle 2 (double click	the box and select "check" to check the					
box)?								
☐ Tar	get goal has been met ar	nd is changed to a new target	\square Target goal not met so we will continue					
goal.			current plan. We will make improvements to					
☐ Target goal not met but current plan is effective so we will			the plan based on what didn't work as					
continue current plan and repeat it for the next cycle.			identified in #2 above.					
			\square Target goal not met and information					
			indicates that we need to abandon the current					
			plan and identify a new approach.					

A Continuous Improvement Strategic Plan

A Act - I	Revise or contir	nue with implementati	on plan based	d on data analysis.		
		ntify key approach or strategy re changing your approach fo	•			
Step # Cycle 2 List the specific steps yo team will compl during the second cycle.	Person(s) responsible for our completion of lete step.	Measure/Indicator r (How will you know	Start Date	End Date		
Implementation	on Plan Quality Ch	eck:				
cycle?	-	what budget code will you		-		
_	ional development the approach?	, if any, will be offered in	cycle 2 to supp	ort the staff in		
	e measures/data the answering the follo	at will be used to determ owing questions	ine the effective	eness of the Cycle 2		
A. List the information or measures the team will use to determine if the approach was implemented/completed? (Completion Data) B. List the information or measures the team will use to determine if the approach wasn't implemented correctly? (Fidelity of implementation.)			the team will use to what worked and what			
Study – Analysis of data after implementing an approach						

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At the end of cycle 2, answer the following questions based on the data collected from the identified measures in boxes A, B, and C above:						
1. What worked and how do	2. What didn't work and	3. Do you need any additional				
you know?	how do you know?	assistance as you look at your results and start planning for				
		Cycle 2?				
		YesNo				
		From whom do you need assistance?				
Reflect on the data analysis for the year so far and check the option below that best describes your direction for the next SIP.						
Act – Continue with the Target Goal or revise the Target Goal for next year.						
☐ Overall goal has been met and Sch						
Or						
\square Target goal has been met and is ch						
☐ Target goal not met but current pl SIP to take our work to sustaining.	an is effective so we will continue	current plan and repeat it for the 2013-14				
\square Target goal not met, so we will con	•	Ve will make improvements to the plan				
based on what didn't work through the	nis year.					

A Continuous Improvement Strategic Plan

School Name:	Year:	Principal:	SIT Chair:
Rosman Middle School	2016	Greg Carter	Susan Hoxit

PLAN: Identify the gap and the approach

Overall SMART Goal (Two year projection):

Goal 2- Rosman Middle School will achieve 2.0 composite positive growth on state EOG/EOCs tests.

Data Analysis. Answer the question below using any data and/or information you have about your performance. (Team 1)

In order to meet your Overall Goal, what is the most important area that needs improving and why? (If you have data that helped you answer this question, please attach it.)

The largest area that needs improving is consistent growth on the Reading EOG. Over the past three years our Reading Growth has been -1.4 in 2014, -1.9 in 2015, and -.1 in 2016. Our overall 3 year growth in reading has been -1.1 and is in the red in EVAAS evaluation. We determined that Reading is the great need because our Math growth was -.9 in 2014, -1.3 in 2015, and .1 in 2016 with a -.7, 3 year average growth.

Gain Model Predictive Model

Estimated School Growth Measure								
Grade	6	7	8	Growth Measure				
Growth Standard	0.0	0.0	0.0	over Grades Relative to Growth Standard				
2014 Growth Measure	-1.4 G	1.3 G	-4.0 R	-1.4 G				
Standard Error	1.4	1.3	1.4	0.8				
2015 Growth Measure	-3.6 R	0.1 G	-2.3 G	-1.9 R				
Standard Error	1.4	1.4	1.4	0.8				
2016 Growth Measure	-4.3 R	5.1 B	-1.1 G	-0.1 G				
Standard Error	1.4	1.4	1.4	0.8				

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3-Year-Av Growth Mo		<u>-3.1 R</u>	<u>2.2 B</u>	<u>-2.5 R</u>	-1.1 R
Standard	d Error	0.8	0.8	0.8	0.4

Data Analysis. Answer the data analysis questions. (Team 1)

1. What is contributing to your success in this area and how do you know?

Our Reading School Growth Measure has improved in the last two years but we are still in the negative measure for growth. We have had targeted reading intervention groups.

2. What opportunities for improvement do you notice?

- We could improve our analysis and application of our school test data.
- We could focus on finding and implementing more effective research based interventions.
- We can continue to improve our student intervention groups to target deficits in specific skills/standards.

3. What seems to be the root cause of the problem and how do you know?

Common Core Essential
Curriculum necessitates that
teacher strategies that have
been traditionally geared to
<u>understanding</u> literary concepts
instead move toward the
<u>application</u> of these concepts.

Target SMART Goal (One year projection): (Team 3)

We will achieve a 1.0 Reading School Growth Measure on the 2017 Reading EOGs.

What will you do during cycle 1 to address the root cause identified in #3(Identify key approach or strategy you will implement during cycle 1 to move toward achieving your target goal.)? (Team 3)

We will use the available data to plan and structure intervention groups based on specific student needs. Teachers will use effective research based interventions to target building academic vocabulary in the regular classroom and intervention groups.

D	DO: Develop and Implement Deployment Plan (Team 2)						
Step	Cycle 1 List the specific	Person(s)	Measure/Indicator	Start	End Date		
#	steps your team will	responsible for	(How will you know if the	Date			
	complete during the first	completion of	step is completed				
	cycle.	the step.	correctly?)				

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1	Research/Implement resources to increase academic vocabulary	Instructional Coach and Teachers	Adoption and use of resources	Fall 2016	End of School year 2017
2	Creating ROAR intervention groups based on data.	Administrators and Teachers	Student Portfolio and Progress Monitoring Data	Fall 2016	End of School Year 2017
3	Create and implement a positive incentive reward for setting and reaching EOG growth goals.	Leadership Team	EOG test scores, Percentage of students who meet their goal	Fall 2016	End of School Year 2017

Implementation Plan Quality Check: (Team 4)

What resources/budget needs do you have for the first cycle?

- Funding for Student EOG and Attendance Incentives
- Resources for Research Based Interventions
- Funding for consumables for ROAR groups
- Funding for Professional Development

If you identified budget needs, what budget code will you use to meet the budget needs for this cycle?

If funding is not available, identify the steps from the implementation plan that will address the funding gap.

• PTO involvement to supplement funding resources

What professional development, if any, will be offered in cycle 1 to support the staff in implementing the approach? (Team 4)

 Professional development on Research- Based Interventions, implementing solid teaching on Common Core Standards

Determine the measures/data that will be used to determine the effectiveness of the first cycle approach by answering the following questions: (Team 5)

A. List the information			
or measures the team			
will use to determine if			
the approach was			
implemented/completed			
? (Completion Data)			

B. List the information or measures the team will use to determine if the approach wasn't implemented correctly? (Fidelity of implementation data.)

C. List the information or measures the team will use to determine what worked and what didn't work? (Impact data)

EOG test data ROAR class Rosters Progress Monitoring

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EOG test data ROAR class Rosters Progress Monitoring Student Portfolio Attendance Data Student created EOG goals	EOG test data ROAR class Rosters Progress Monitoring Student Portfolio Attendance Data Student created EOG goals	Student Portfolio Attendance Data Student created EOG goals
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Study – Analysis of data after implementing an approach At the end of cycle 1, answer the following questions based on the data collected from the identified measures in boxes A, B, and C above:					
1. how	What worked and v do you know?	2. What didn't work and how do you know?	3. Do you need any additional assistance as you look at your results and start planning for Cycle 2?YesNo		
Reflect on the answers in box 1 and 2 above for cycle 1 and check which option best describes what you will do in your plan for cycle 2 (double click the box and select "check" to check the box)?					
☐ Tar goal. ☐ Tar	get goal has been met ar	nd is changed to a new target rent plan is effective so we will eat it for the next cycle.	☐ Target goal not met so we will continue current plan. We will make improvements to the plan based on what didn't work as identified in #2 above. ☐ Target goal not met and information indicates that we need to abandon the current plan and identify a new approach.		

A	Act - Revis	se or continue wi	th implementatio	n plan based on d	ata analysis.
4. Wh	4. What is your focus for cycle 2 (Identify key approach or strategy)? If you are continuing with the approach				
from cycle 1, restate it here. If you are changing your approach for cycle 2, state it here.					
Step #		Person(s)	Measure/Indicator	Start Date	End Date
Cycle	2 List the	responsible for	(How will you know		
specif	ic steps your	completion of the	if the step is		
team	will complete	step.	completed		
			correctly?)		

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during the second						
cycle.						
Implementation Pla	n Quality Ch	eck:				
			ave for cycle 2?			
What resources/budget needs do you have for cycle 2? If you identified budget needs, what budget code will you use to meet the budget needs for this cycle? If funding is not available, list the steps from the implementation plan that will address the funding gap.						
What professional implementing the a	-	, if any,	will be offered in c	cycle	e 2 to support the	staff in
Determine the measure approach by answer				ne th	ne effectiveness o	of the Cycle 2
A. List the informa		B. List	the information or	r	C. List the information or	
measures the team			res the team will		measures the team will use to	
determine if the app			determine if the		determine what worked and what	
implemented/comp	leted?		nch wasn't		didn't work? (Im	pact Data)
(Completion Data)			nented correctly?			
		(Fideli				
		ımpıen	nentation.)			
Study – Analysis of data after implementing an approach						
At the end of cycle	•			ed o	n the data collect	ted from the
identified measures in boxes A, B, and C above:						
1. What worked and	d how do	_	t didn't work and		3. Do you need	_
you know?		how de	you know?		assistance as yo	-
					results and start	planning for
					Cycle 2?	
					YesNo	
					From whom do y	vou need
					assistance?	you need
					ลงงเงเลเเบ ย :	

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Reflect on the data analysis for the year so far and check the option below that best describes your direction for the next SIP.				
Α	Act – Continue with the Target Goal or revise the Target Goal for next year.			
□ Ove	erall goal has been met and School Improvement Plan focus will change for next year.			
Or				
 □ Target goal has been met and is changed to a new target goal. □ Target goal not met but current plan is effective so we will continue current plan and repeat it for the 2013-14 SIP to take our work to sustaining. 				
	get goal not met, so we will continue current plan for 2013-14. We will make improvements to the plan on what didn't work through this year.			

School Improvement Plan Assurances Sheet

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Please complete the following assurance items, sign, date, and attach to the School Improvement Plan for your school.

V		Requirement	
	1	The SIP meets all of the requirements set forth in North Carolina	
	1	General Statute 115C-105.27.	
	2	The members of the School Improvement Team and their position titled	
	2	are included with this plan.	
		All required components (student achievement, excellent educators,	
	3	and healthy/safe/responsible students) have been addressed in this plan	
		in some meaningful way.	
	•	Relevant achievement (proficiency) targets as identified by the data	
	4	have been addressed in this plan.	
		Instructional objectives address growth. EVAAS is explicitly mentioned	
	5	somewhere in the plan as a resource/tool/objective/strategy.	
	6	Professional development has been included in this plan	
V	7	Safe school plans have been included in this plan. (This is managed	
	7 separately and is coordinated with A. Justice).		
	8	Waivers have been included in this plan (if applicable, see Gibbs).	
	9	Financial flexibility and budget information have been included in this	
	9	plan.	
		All eligible staff members were given the opportunity to vote on the	
		School Improvement Plan by means of secret ballot on	
		11-18-16	
	10	(Date)	
	10	The results of the vote were as follows:	
		03 - 1	
		<u>23</u> For Against Abstain	
		For Title I Schools Only (Elementary)	
		This plan reflects the requirements for Title I School-wide Schools	

Sig Cartes	11/21/16
Signature of the Principal	Date /
Shork Hest	11/21/16
Signature of School	Date
Improvement Team	

Chairperson(s)